MARYAM BAKOSHI: Thank you very much, Bruna. Welcome to the meeting, everyone. This is the NCUC Executive Committee meeting on Thursday, 10 January 2019.

On the call today, we have Bruna Martins, Antonella Perini, Louise Marie Hurel, and from staff [myself], Maryam Bakoshi.

I’d like to remind all participants to state your name for transcription purposes, and also please mute your mics when you’re not speaking. Thank you very much and over to you, Bruna.

BRUNA MARTINS DOS SANTOS: Thank you very much, Maryam. Thanks, Antonella and Louise for attending this call. This is going to be maybe our third EC call so far, so thank you very much for joining.

The agenda for today – apologies for not [sending] that before, but I guess we need to establish a better mechanism for you guys helping me with EC calls [inaudible] stuff. But then the agenda for today is [on the] discussion [notes] [inaudible]. So the idea was for us to do a little chat on ABRs and then just comment on the CROP call. And last but not least, set a date on the upcoming NCUC members call. If you two guys agree with that, do you guys have anything else to add? Thanks very much.

Welcome, Ines. Thanks for joining us.

So, okay, moving on to our first agenda item. As you may know, we have the deadline for the ABRs coming up. We should submit our requests by 16 January. Now as I asked from you on the mailing list, I really need...
your help on this. But then I have some new developments to let you know about before.

There has been a call from the NCSG Finance Committee (FC) this past week. Although I was not able to join, Thato gave me an update on what they discussed and what was the mechanism they [were] [inaudible] up on the ABRs. So I did not attend the call. [inaudible] your question, no, I did not attend the call because I wasn’t with a really good connection at the time. But I have the recordings and I have the transcripts, and I’ll share this alongside with Thato’s report on the call with the EC mailing list right now.

So they did a meeting on 4 January, and the idea was to maybe talk a little bit about [inaudible] ICANN 64 meetings and to discuss other matters that were arising, such as the ABRs, the budget review, and some calls for volunteers, [inaudible], and some other actions that they were [needing].

Especially on the ABRs, they did sort of come up with a mechanism that was an online form where the community members could submit their ideas and suggestions with regards to the ABRs. And supposedly, this form is going to be circulated on 11 January, so tomorrow. But then I am not very sure about the timeframe because the deadline for the ABRs is 15 [December], and I’m just going to get back to Thato about if they open this form on the 11th, when are they closing this form? Maybe [inaudible] the 14th. I don’t know. And if so, we would have only one or two days to write up the ABRs. The deadline for the ABRs is 15 January.
What kind of bothered me about this mechanism is the lack of communication because the FC discussed this with – I think Stephanie [inaudible] – they discussed this mechanism with regard to NCUC, NPOC, and NCSG without any [consideration] to our leadership team. But I guess [inaudible] sorted out because I had a call with Thato the day before yesterday and he explained to me everything else. And I also made sure that he understood that we all want to work together and there is no need for dividing the work or even [some characterizing] like they do finance and they can only do finance and cannot talk to leadership teams. We all need everybody else’s help on this, and this [inaudible] in the communication doesn’t help anyone.

So what I have to bring to you is this idea I had one question to ask you. Are you guys okay with adopting this mechanism, this form? And if so, should we set a deadline so the form would go up from the 11th until the 14th? And then on the 14th, as soon as the form closes, we would spend the whole day for writing up, drafting up ABRs. Then I don’t know how your availability and how many of you would be able to help me. I would really like if the whole EC was on this call and we got as many hands on board as possible.

So I guess I’m going to open up the floor to you guys so we can do a little [decision] [inaudible]. Just a reminder that we also have the ABRs that were approved in the past FY. One of them is communication, so it’s [printing] things. This is something that we are probably [like repeating]. So other than that, should we adopt this mechanism from the FC? Should we not? And should we set up deadlines for ourselves? I have the draft. I have the form for the ABRs and I could set, even today,
Google docs for us all to start drafting them. So I’m going to open the floor to you now, and let’s see what you guys think about it.

ANTONELLA PERINI: Okay, so yes, we are kind of on a short deadline, but I think that the process with the feedback and community [bringing] ideas needs to [like not a 24-hour thing, like maybe more]. So I guess that [closing] that on let’s say Sunday night [inaudible] us to the [whole] 14th the drafting. So I [do think] in terms of accountability that would be better, although that means for us a whole day of working and drafting and obviously I can help with that. [Of course, it helps that] if you have the [inaudible] and you can [send] that today, that can help us to [inaudible] some things [inaudible] the communication and [requests] that we will be asking. That would be [inaudible] if we can start with that and then when we have the input from the community at the [inaudible].

BRUNA MARTINS DOS SANTOS: Thank you very much, Ines. I see your hand is up again. Do you wish to say anything else?

INES HFAIEDH: Hi, Bruna. Sorry, that was Antonella who was speaking. This is Ines. I’m sorry it is [inaudible] my voice. [inaudible] have a cold. I just wanted to say something about the ABRs. If you want the ideal – it was Antonella, but now it’s Ines Hfaiedh who is talking for the record. Happy New Year to everyone.
About the ABRs, I think if we want it to be bottom-up rather than top-down, we need to open it to our members. I think that is the first thing we need to do, maybe today or as soon as possible. This is the first thing. We should open it to our members so that we don’t have some negative comments as we had the last time we did that.

So two, about the idea of [inaudible] the form, it’s not that I am against the form in itself. I think that we should reach out to our members. That’s for sure. But asking our members to fill in a form and then the executive committee then fills in another form, I don’t know how efficient this is. Why not share the actual form on the ABR to our members.

And third, when I see the ABRs that you have [left] here, I think we should continue on them because the workshop that we [had] with the training was very successful and also the outreach [inaudible] with At-Large [are] very successful as well and they are [of added value]. So I think [we] should continue with them. Thank you.

Sorry, just to add that I’m available on the 14th and 15th of January because I am on a holiday. So I’m available to help 14th and 15th of January.

LOUISE MARIE HUREL: Hi. Yeah, I just wanted to agree with Ines and Antonella. I think time is of the essence, as you already said, Bruna. And while I also think that maybe the form might not be the best way, I wouldn’t have now at the top of my head a better way of suggesting like using another platform.
or having another – sorry if it’s too loud. I’m in a [inaudible] so it might be a little bit loud. So let me know if you’re not hearing me.

But I would say just doing as we did normally, just talk to the community through our mailing list. I know our mailing list has been quiet, less active than it was. So I do think that’s also very important for us to use our mailing list and get the comments and say, unfortunately, we have a tight schedule but we would really want all of the members to chime in and actually help us frame these ABRs.

And I do think I also agree with Ines when we should take [inaudible] with what we have done. The trainings were absolutely important, the NCSG one and the NCUC policy training, policy writing course that we had. I do think it’s something that we should try to build somewhat – how can I say? Some kind of predictability with [the org] just knowing that this is part of what we want to do and keep doing. So build that into what we want to have as one of the resources for members within our stakeholder group and within our constituency more specifically.

And with regards to helping, I’m totally open to helping. I’m actually in holidays now, so vacation [for] quite a while, so I do have some time on my hands to do this today because we’re already, it’s the 14th. So if there’s any [strength] needed, which I think we would need for today to try to give a first shape to it, I would be really happy to help.

BRUNA MARTINS DOS SANTOS: Thanks, everyone, for [inaudible]. So I do agree that this form is necessary. It’s just that it’s a matter that is time-sensitive. So it’s a little – it’s not a little [inaudible], but I know we all are volunteers and we
work so much, but it’s kind of like a little delayed to [inaudible] Finance Committee attention to the matter. I know we all just came back from the break and some of us are still in vacation. Unfortunately, I’m not.

But then [sensitive], [Lou], responding to your question, [sensitive] I mean time-sensitive. I don’t know how, if we would manage or whether or not it’s ideal for us to submit a form to the community with only two days for them to [enter]. So it would mean a lot of [redoing] everybody else’s work. So the community would bring [inaudible] into the form, and then we would have to take a lot of time for translating the answers on the form to the actual ABR forms. So this is complicated and unnecessary [over work].

And about this, I do apologize [inaudible] because I kind of dropped the ball on this because we had previously agreed on a consultation [with] the community. But then with the break, I ended up not sending any mail to the mailing list. But I can send it now. If anyone else would like to help me drafting this e-mail saying – we can even try to draft it now on the discussion [notes] – just saying that the deadline for submitting the ABRs is on the 15th of January and we would very much welcome input from the community on this. And we will be receiving suggestions until the – I don’t know – 13th of January. So we would have four days on this.

Let’s see. Do you guys agree on this? Maybe sending an e-mail to the mailing list today in a few hours? Like maybe in [one] hour? To ask and to have some consultations on this.
I’m also trying, as we speak, I’m trying to reach out to Stephanie because as much as I understand that this was something that was agreed on the Finance Committee call, the form maybe is a better mechanism for the next [year] and no longer for this one. So I’ll try to follow up on this.

On the [score], I still have to hear back from staff on this because I know we have a second part from our [scores] to complete. And I’m [inaudible] that I’m still behind schedule. I have to, I’ll submit an e-mail today and get back to you.

But then still on the training, I will also ask Stephanie whether or not NCSG would like to submit a joint ABR with NPOC and NCUC about another training. I know that this would be a little complicated because in the end it was a very [short] amount of people who [got] to participate in the course and the capacity building. [inaudible] and then some members might not see it as feasible to do it once again due to the very low interest. So I will consult with Stephanie and let you guys know how it goes, okay? I’m just adding an action note.

Okay. Is there anything else? Would anyone like to add anything else on this [inaudible] point?

LOUISE MARIE HUREL: Hi.

LOUISE MARIE HUREL: No, no, no. You were going to.

BRUNA MARTINS DOS SANTOS: No, no, no. I was just going to [say] if anyone would like to – I was just going to add that I will get a Google doc with the form to submit the ABRs ready today and share this on the mailing list with you guys just so we can be ready for the 14th.

LOUISE MARIE HUREL: Yeah, what I was going to say is regarding the FC form, I think a good approach might be to just say that given our time, perhaps for now this might not be an optimal solution for us since we are very short on time. But we can think about other mechanisms to try to implement. Because from what I understood, Bruna, is that this would be trying to implement a way - this would be trying to implement a common procedure for NCSG, NPOC, and NCUC. So that would require a dialogue between us three. And given our short period of time, that is not possible.

So we might as well go with our mailing list and after we talk through this and just explain that to Stephanie and that we might consider other options as well because this might not be the optimal one. But given the time, we are not able to accommodate this at the moment. Just thinking here of how to keep the door open but also reinforce that we do want to be included in this dialogue, as you said previously.
BRUNA MARTINS DOS SANTOS: Thanks, Lou. Yeah, I agree with you. It’s a great [way out]. Just to make it clear that this is not the NCSG’s [chair] asking us to use this form. It’s just that I’ve read this on the Finance Committee mailing list, and I read the transcripts from their [past] call. And then I asked Thato for a short call for us to run over what they [inaudible] form that they were trying to adopt.

I do agree that if we all came up to adopting a common mechanism for all of the [inaudible] and the stakeholder [groups] for the ABRs, then it’s a proper [co-decision]. So this would be really good. But I just [inaudible] it’s a rather short timeframe and at least for now it’s not going to be the optimal solution.

I sent Thato’s e-mail to you guys on the EC list. So if you could take the time to just [inaudible] some comments there. He’s CC’d on the e-mail just so he’s aware of the discussion. This was the way we would agree that we would run the [decision] between [inaudible] and the EC.

Also, just to close up on the FC, Thato, it was not a complaint, but we discussed how we could better integrate the Finance Committee into the NCUC work and how we could better communicate and [we’re] all on the same page. So we might give them some time in our constituency day in Kobe. Apparently, he was not aware that we have some NCUC members who are not NCSG members and the other way around. So that was the reason he was only communicating on the NCSG list.

So it was kind of like a [personal] request, but I do hope you guys agree that [inaudible] he would bring some reports and comments on the
[NCUC] list just so our members were aware of what’s going on and what are their [decisions]. So this is it for now, I guess, on the ABRs [inaudible].

So I think that the CROP [inaudible], okay. Oh, yeah, yeah. Thanks, Maryam, for reminding [us] of that. Okay, [she] just added it to the agenda. Thank you. Yeah, yeah. Just to answer Ines’ comment on the FC work, we all do [need] to understand a little bit more of their work. And it’s good. I guess the best way for us to understand how they’re [planning] to work and how [we] can better incorporate that work is to [inaudible] stakeholder [inaudible] setting a conversation channel. So if we both isolate ourselves, then nobody feels the need to chat with each other, we won’t have as much agreement or comments or anything like that.

That is the reason why I asked for the call with Thato and also for the reports on the FC work whenever he [inaudible]. He told me I guess he does agree with [the same thing]. Like FC [its first steps], and they have a lot of things to work on still. So it’s kind of a complicated place to be at and to [work] on, but I’m really [glad] about the work they’re doing. I just do hope that we have, as I said [inaudible], I do hope we have more volunteers on this. And I know how [inaudible] which is our nominee to the NCSG executive committee, he’s also helping with the Finance Committee. He has been really helpful in any discussions I have been [inaudible] so far. So like [inaudible], he’s another good voice inside the FC.
So I guess I’m going to – oh, yeah, [we’re] just going to place the [inaudible] here. Okay, on the CROP [inaudible], do you have any problems with [sound, Ines]? 

INES HFAIEDH: I was just saying that [I apologize] [inaudible] [FC] in that hopefully he should be [inaudible] good voice for the committee for helping them find their way and their [path] to good work.

The next agenda item we have is [inaudible] we opened our CROP call. It’s open until – let me check – I guess it’s until the 12th, yeah, January 12th. Maryam, I haven’t had any mail so far. Did you have any applications? Did you receive anything? Okay, thanks, Maryam. So given that this is a CROP call, in light of the new CROP [inaudible], the [blocks] are regional. So part of the [decision] is we’re having on the mailing list about sending a reminder that we should [restrain] the place it comes from and it goes to. And also about the budget [inaudible] are not applicable for this situation since it’s ICANN [running it], so it’s ICANN [block] and has money restriction and stuff. So this is on the open forum and members from the [APAC] region. So I do hope we have someone applying [for] this.

This brings me another question which is, are we opening a call for an NCUC [inaudible]? Do we feel like we should be doing this again? I don’t know how it worked so far.
BRUNA MARTINS DOS SANTOS: Okay, Ines, so no applications for the CROP call so far. And I’m going to send a reminder now. Does anyone have anything to say about this? Yeah, I’m going to ask [David] to share this on the [ECAC] mailing list, but I have just sent it. Yeah, the CROP [funded] person is going to help us in our activity. I kind of made it clear on the call. I just sent another reminder, [but] I’m considering extending the deadline if we continue to have no applications.

Okay, perfect. Any other [thoughts] on this, on the CROP call and whether or not we should open a [slot] for either a volunteer or an NCUC mentee for the Kobe meeting?

Okay, so I would like to consider a Fellow but then one thing that happened is that in the past two meetings that we brought someone [to] we weren't [doing] a really good job on following up with the [funded] members and what their work was going to be. I personally [inaudible] for the very direct comment on this, but I do think we have been doing a really poor job on following up with our Fellows. We were [inaudible] that three of the last ones [were] very good and competent. But then if we agree on sending anyone [inaudible] with NCUC funding, I would really like to see more engagement for all of us on helping this person navigate through Kobe. But I’ll open the floor to you, Lou. Go ahead.

LOUISE MARIE HUREL: I was going to say the exact same thing. I do think we were lucky in getting very good people, and I hope we continue to be lucky to have such good Fellows. But [inaudible] if we open a Fellows slot, we really...
need to [discuss] what is that person going to do. We don’t have to actually have them do a whole set of things. It’s not as vigorous as any other program. But it is [inaudible] to actually seize the opportunity of having a person from our membership over there, to just think a little bit more critically about how we have been providing these opportunities but at the same time how do we actually ensure that there is some kind of outcome out of it? We’re not just getting people over there. So the people who already went, are they still engaged? So I do think we have to be more mindful about these things in this next year and this year that’s just started. But, yeah, I just wanted to strongly agree with you, Bruna, with regards to that.

Maybe an idea for Kobe might be to do also again another Ask NCUC with the [silo] and with the CROP funded person. I don’t know. I’m in between that because we already have one CROP funded person to go. So I don’t know. What do you guys think?

I’m not saying that it is not good to have two people. I do think it’s amazing and it’s great that we have the opportunity to do so. What I’m saying is that if we’re going to bring two people, we have to think carefully of how are they going to contribute work and how do we ensure we’re building the next leadership for NCUC? How do we ensure that these folks really want to engage at ICANN? And also think about what we have been doing the past month. I know we had elections and we just started our [executive] mandate. But still I think we should think with a lot of care about these things before deciding if we’re going to open or not. I know we’re short on [time] because of visa and all of that, but still I just wanted to bring that out there.
BRUNA MARTINS DOS SANTOS: [inaudible] for your input. I do agree. I am not very happy with the idea of bringing someone for the meeting if we’re not engaging them with the right activity. I do think that [inaudible] were really good [inaudible] because they pretty much held up our [booth] together. But we weren’t engaging them in many activities as I would like. And in Barcelona, [inaudible] was there and he did a presentation on the Ask NCUC [initially] which was really good, but I do think we could have been doing a better job. We should have done a better job on engaging him with our activities [there]. So this is something we have to [inaudible].

What I’m going to do at this point is that I will take the decision about sending someone for Kobe to the EC list, since we do not have either David or Michael here today, so we can discuss this. A suggestion I would like to give to you guys is that maybe if we did not have any applicants for the CROP, we could then open an NCUC Fellow call so that we will be using our resources for this meeting. So if we don’t have any applicants for the CROP, we would have three CROPs for the Marrakech meeting. And then we can hopefully open one or two up into the list, and then we would be using our funds to fund someone instead of using the CROP. But then we would have to wait until the end of the CROP call deadline for us to have this [inaudible]. So maybe that’s a good idea. I don’t know.

We are kind of running out of time and there are two more things I would like to discuss with you. Yeah, Lou, go ahead.
LOUISE MARIE HUREL: Hi. Just, Bruna, Maryam, if we were to decide to have a Fellow, so we’ll leave the CROP slot, when we have to have the full CROP [list] done? What is our [main, main, main] deadline? Just to have an option or just think about it.

BRUNA MARTINS DOS SANTOS: Definitely for the CROP, we have to send a name no later than 18 January. So we have a few more days to decide. About our funds, as Ines says on the chat, I would say by the end of the month it would be good for us to decide if we’re funding a Fellow or not. Go ahead, Lou.

LOUISE MARIE HUREL: Sorry, old hand.

BRUNA MARTINS DOS SANTOS: The deadline for the CROP is 18 January, and after that we can decide on funding or not funding someone. We don’t have a formal deadline for funding a Fellow [using] NCUC funds. But it would be very nice for us to have this call open by the day that the CROP deadline ends, one day after or something like that, due to the visa procedures. So maybe making sure that they are opening call [until] the end of January would be a good idea.

We have only ten minutes until the end of this call, and I’m going to take the discussion to the – we no longer have a host. I guess Maryam lost her connection, but you guys can confirm that you’re [listening] to me. Okay, cool. I was just going to say that we are on the last nine minutes of this call, so we have to set a date for a members call. So this
month, it would be really good for us to have a members call to do a little update, to present ourselves to the constituency, and maybe to discuss what we should be doing in the Kobe meeting. So this could be a good way of [starting a] new conversation with the constituency members.

Other than that, we need also to discuss the NCUC and At-Large outreach and NCUC constituency [dates]. We already have a date for the constituency day. I guess it’s on Tuesday at [inaudible]. But the only available time we managed to find was a slot that would start before lunch and would go through lunch. So it was a problem. We have to have [inaudible] discussed and said in our [past] call are we sending lunch or not? Are we deciding to have this [inaudible] slot? If not, we don’t have many options of NCUC constituency day slots. But, Maryam, if you could confirm this to me if I’m not saying anything [inaudible].

Yeah, the outreach hasn’t been decided either. What we have so far is we kicked off the conversation with the At-Large, and I just got an e-mail yesterday from Gisella for us to do an RSVP to the request. So first things first, we have to first decide on paying for lunch or not, and then we have to talk about the NCUC and At-Large outreach.

The cost estimation, we were estimating – so the price for lunch, like a bagged lunch, is around $17.95 U.S. dollars. And we were estimating the [bill] for, I don’t know, maybe 40-50 people, Maryam? I’m just not sure. Yeah, and we were [assuming] having something around – it’s a [short] number of people that I cannot find right now. But then we should be able to decide this as soon as possible, as in like two days. So I would
like to know how you guys feel about funding lunch and I can [inaudible] [form].

Yeah, the problem was the other solution we found we didn’t like to divide constituency day [inaudible] in-reach meeting one day and half of constituency day on another one. But I guess we can all agree that our meeting in Barcelona was a little too short. So we decided to do it for the whole three hours. And if we do not – the [rooming] we have to do a meeting for three hours, but then we can do it for two hours and a half or two hours and 15 minutes. But then it would be still better than one hour and a half meeting [inaudible] not having to cut out people like I had to do in Barcelona. So the cost would be $17.95 per person. Let’s see. [inaudible] cost. Yeah, it would be around [inaudible], something like that. Yeah, [inaudible] 35-40.

What we can do also is that obviously our members [inaudible] also be around [inaudible] we would not [inaudible] lunch. Yeah, for 40 people, this would be around $700, and for 30 people this would be around $540. I can no longer type on the discussion notes, Maryam. Can you help me with this? So I’m going to say [inaudible]. It’s about the lunch [inaudible]. This is the [cheapest]. I mean, it’s the less costly option available, so that’s what we’re probably going with.

So if we could manage to have someone, for saving our resources on this, if we really could manage to have our [fellow] [inaudible] from the CROP call, this will open [inaudible] lunch which would be a good thing to do. I’m just going to take this option to the mailing list just so we can have this discussion documented so that anybody else can check how the decision went and not be caught off guard, okay?
And about something we haven’t decided is the NCUC members call. Do you guys have any dates by the end of the month that you are not available? But I saw Louise’s hand up, and if you want to say anything, Louise, go ahead. The floor is yours.

LOUISE MARIE HUREL: Hi. It was just a random thought because I remember a while ago that – I don’t remember when – when [inaudible] mentioned something about our current funds. And, yeah, just to check back if we really decide on not having a second Fellow would actually meaningfully contribute to funding lunch. Yeah, I was just checking. Just curious about that.

BRUNA MARTINS DOS SANTOS: I think, Lou, it’s a good [inaudible]. I just passed on the [discussion] notes. But I will ask [inaudible] fund [support]. We do still need to – I guess from our last Fellows, we did complete the response for [inaudible] in the whole confusion. We did respond [inaudible]. I guess we responded, I think we responded [Olga]. And we just need to respond [inaudible] now. So I’ll ask [inaudible] to complete the responding for all of them and then later on I’ll ask for a funds report just to see where we are and how is the NCUC money going [inaudible].

Okay, but then my [inaudible] discussion was, is there any date on the last week of January that you guys are not available? Because mostly likely I will schedule this call on the last week. And let’s see. Most likely in between 28th and 31st. So the possible dates for the NCUC members call would be between [inaudible]. Ines cannot on the 31st. So any other suggestions? Any other I can do this date? Okay, Ines, thanks very much.
So can I, would that be a problem if I schedule this call for the 30th around the same time we’re chatting? I’m going to check with Maryam if this time, this slot is available. But I’m leaning toward scheduling the call on the Wednesday, 30 January, okay? Yeah, yeah. So if this slot is available, we can schedule it. We’re just going to check if it doesn’t clash with any of the [inaudible] calls or anything like that. [inaudible] we have our members here.

Just to wrap up this call and not take – I can do the 31st, Ines, if anyone cannot do the 31st. It’s up to you [inaudible] this month is pretty much okay. No [inaudible] the 30th. Okay, good. And is there anything on the 31st, Maryam? Okay [inaudible]. Okay, cool. So, Ines, does that mean you can do the 31st? Does that mean you cannot do the 31st? There is no way of knowing if everybody else can do the call. But then, I will [inaudible] either way because three of you are already the majority of the [EC] now so if we take the decision now, it’s better for us. Maryam can already schedule the call, and we can avoid any clashes. So please [inaudible] could quickly insert if you can on the 31st, we can just schedule it. Okay, cool. Maryam, then I guess we can schedule it on 31st of January. Okay.

So is there any other business, anyone? Any other thing? We’re five minutes past the hour. If anyone else doesn’t have anything else to say, I guess I will adjourn this call. Seeing none and hearing none, so thanks very much for attending this call today. [inaudible] and I will send an e-mail to the EC right now asking for a decision on the funded lunch. And I will do the other follow up right now before I forget then. And I look forward to working with you guys this year. Happy New Year to everybody else, to everyone on this call. And I look forward to talking to
you on the 14th as well so we can write some ABRs. Yay! Thanks very much. Maryam, I guess you can stop the recording.

[END OF TRANSCRIPTION]